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#### MICHAEL J. NAGY BUILDING RELATIONSHIPS. INSPIRING TRUST. ACHIEVING RESULTS.

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#### \* \* **IMPROVEMENTS OUTCOMES** MORE... LEADERSHIP

#### **CITY-COUNTY MANAGEMENT \*\* TIFs + ECON. DEVELOPMENT** MUNI UTILITIES (water, electric, refuse, etc.) \*\* / LEGAL \*\* LAND-USE. **DISTURBANCE, PERMITS** \*\* POLICE, FIRE, EMS \*\* MORE...

\*\* Spot-On Leader, Problem Solver... Source of Fresh Perspective(s)...

\*\* Foresightful, Communicative, Empathetic... Team and Morale Builder... \*\* Fiscal Protocols & Operations (Processes) Professional...

- **\*\*** Qualifications / Roles CAO/COO. City-County Manager. Executive Director, Director. Commissioner.
- \*\* Expertise -- Public Admin., Utilities & Regulations Management. Turnarounds. Communication, Transparency.
- **\*\* Core Capabilities** -- Local Government Management, Muni Utilities **\*\*\*\*** TIFs **\*\*\*\*** P3 Projects, Engineering, Permits, Land-Use \*\*\*\* Relationship Building, Contracts & RFPs \*\*\*\* Fiscal Controls, Procurement, Budgets \*\*\*\* Parliamentarian Procedures, Regulatory Matters \*\*\*\* More ...

**INNOVATIVE - WITH TRANSFORMATIONAL APPROACH** to organizational growth, achievement... Agent for change.

- Proven in turning around under-performing operations. And in resetting frameworks for refreshed, immediate, and longer-term successes...both.
- Connective, relatable; meaningfully engaging with all WALKS OF-LIFE. Natural Ombudsman. \* Astute with big-picture/strategic methods - in delivering detail-focused, timely implementations...(i.e., "doing more with less").

BUDGETING, FISCAL CONTROLS | STRATEGIC PLANNING, EXECUTION | VISIONARY, MACRO-THINKING STAFF DEVELOPMENT, EVALUATION | COMMUNITY & BUSINESS PARTNERSHIPS - RELATIONSHIPS **PROTOCOLS, PROCEDURES, SOPS** | **DIPLOMACY, CONFLICT RESOLUTION** | **CUSTOMER SERVICE** CAPITAL / REAL ESTATE PROJECTS. ASSETS, SYSTEMS, RESOURCES, FACILITIES MGMT. ECON. DEVELOPMENT.

## **PROFESSIONAL EXPERIENCE**

City of Dallas, GA

### **COMMUNITY DEVELOPMENT DIRECTOR**

BUS. DEVELOPMENT MANAGER 2017 - 19

### Self Contracting / {1099 Project Management Work}

#### Bureau Veritas, North America; Kennesaw, GA

Multi-Faceted, Worldwide Engineering/Consulting Firm

--tradeshow display and marketing apparatus setups, and F2F interaction with customer prospects; Responsibilities: customer care with existing clients, new outreach efforts with fresh account leads. Core sales sector(s) were in contracting engineering services of CBO, Plans Review, and Building Inspections/Code Enforcement & Stormwater Regulations expertise --- for cities, counties. Skills...duties...tasks encompassed...

2019 -

- Prospecting new client prospects. Connecting via and [further] building upon business relationships...with new/existing customers.
- Pursuing, taking lead on RFP solicitations/responses. Working with SBE, MBE protocols and allocations. Interlacing with cities, counties, developers, re ICC certifications & ever-evolving building code standards/compliances. Advocating benefits/positives of 3<sup>rd</sup> party services.
- Speaking vividly, convincingly, to comprehensive budgetary advantages and integrity(s)...of contracted services delivery from BVNA (...via naturally excelling at conversational contact, dialogues...in formal and cold-call settings, both).
- Increasing branding/market presence of BVNA in GA...from 6 to 25+ counties, and 100+ cities in less than 1 year (2017-18).

#### City of Atlanta, GA

Metro Population: 5,710,795 (9th largest in U.S.)

2013-2016

#### **DIRECTOR – OFFICE OF BUILDINGS (OOB) PERMITS**

Paved the way for OOB to be a more fulfilling...and "modern, dynamic, and efficient organization."

P & L accountability for building, fire, MEP, stormwater, zoning plan reviews and inspections, more. Led team of 120+; managed enterprise fund, \$18M+. Established policies, and re-freshened tactics; capitalized on areas for efficiency improvements.

Transformed all to be more strategic, forward-thinking. Coached, empowered staff...to build mid-level decision-making skills. Held meetings with architects, engineers...re critical construction projects, timeliness in meeting deliverables. Enjoyed esteemed reputation, relationship, with city council/legal department...as "go-to" problem solver.

Also – swiftly fulfilled de-facto role of "<u>OMBUDSMAN</u>". In addressing/upgrading wide sets of issues...throughout city departments (...issues that often NEEDED forthcoming, stark LEADERSHIP; and instances of "well-timed hubris", & confident decision-making, to resolve...).

Infrastructure Development and Business Expansion; Public Forum Expertise	<ul> <li>Provided problem-solving guidance to several "timetable critical" area development and infrastructure projects. Such endeavors presented potential forand/or yielded strong, positive impacts to[boosting/ed] local economy growth metrics and horizons.</li> <li>PORSCHE MOTORCARS HQ – Prompt in stewarding urgent projecta \$100M, 27-acre, HQ complex (Porsche's largest U.S. infrastructure investment). Rebooted &amp; expedited permits – to meet key deadlines for grand opening.</li> <li>BUCKHEAD-ATLANTA – Steered city depts. in completing B. Atlanta (re-energized, \$5M residential-comm. developmentbrought back to form, after '09 downturn).</li> <li>GOOGLE FIBER – Main facilitatorin build-out of new, fiber network installthru various areas of city. *** TYLER PERRY STUDIOS – Took lead role in permitting stormwater plans, ensuring compliances with traffic codes and fire regs, moreto launch on-time, on-budget, ground-up studios/stages, etc.</li> <li>FLATIRON BUILDING – Involved throughout with historical preservation, restoration of Atlanta Flatiron Building. Rescued timetables, underscored safety, maintained progressin achieving project's success (Microsoft a main tenant).</li> <li>FY 2016 BUDGET – Engaged core dialogues with city Finance Committee, re OOB budget. Visionary, probing ideas offeredper managerial improvements, refreshed common-sense approachesfor near term &amp; future horizons.</li> </ul>
Big-Picture / Visionary Direction	Refocused OOB towards more "customer-centric" goals. Articulated "less-siloed" processes - across multiple forums/benchmarks in permitting. Ironed-out handlings of stormwater operations, defunct subdivisions, quality in infrastructure development.
Bottom-Line Performance	<b>DROVE \$1M</b> of "IN-KIND" efficiencies, SAVINGS – over 2 years. By LEADING PROCESS improvements, overcoming permitting red-tape; recognizing business needs [i.e., responsively guiding projects thru vital phases; defusing late fees/liquidated damages; meeting finance timetables].
Relationship and Consensus Building	Fostered sustainable partnerships/alliances with developers, others, in private sector. Worked seamlessly with internal/external stakeholders - in maintaining progress towards objectives. Acted as catalyst in Council meetingsand in other dialogues.

#### City of Paris, KY

#### Lexington, KY, Metropolitan Area

#### **CITY MANAGER / UTILITIES MANAGER**

Managed: Water/Sewer/Electric, Police-Fire & E-911, Industrial Park, Econ. Development, Historic Downtown, City-County Relations, Engineering/Public Works. Directed, trained 140+ staff. Oversaw \$15M+ budget.

General Fund Stewardship; Budgeting / Fiscal Management	Increased general fund over 200% for <i>FY 2010</i> (sharp rise, from 2008 low point). Elevated openness, accessible recordkeepingfor city-county operations. Skillfully tackled FY 2009/10 budget – and renewed <b>quality relationship with auditors.</b>
	Stewarded new general and muni utilities funds capital budgetsand led 2010 KLC \$800K streets rebuild (1 <sup>st</sup> major project of this scope in years). Examined of fiscal status re utilities; instilled refreshed budgeting/planning processes.
Procedures- Procurement-Protocols	Updated forecasting protocols, mid-manager trainings. Instituted newer procedures. Created stronger fiscal controls for departments, associated tracking of expenses.
	Upgraded SOPs/By-Laws; for Industrial Park, EMS/E-911, more. Strengthened management practices, auditing transparencies/budgeting, and other procedures. Revised HR policies & codifications, to raise professionalism, enhance labor-management standards.
Department Reboots and Projects Mgmt. Team & Relationship Building.	Re-tasked departments to include promoting greater cross-training(s)and eliminating inefficient [staffing] redundancies. Outreached with Fire, Policeto boost and fortify morale, & departmental cohesions.
Staff Development & Re-engineering. H.R. / Benefits Administration.	Created role/hired 1 <sup>st</sup> HR-Risk Coordinator, & Finance Director. Rectified pressing HR liabilities, in my 1 <sup>st</sup> year. <i>Proactive, engaged, and responsive listener</i> . Introduced new HSA plans - drove participation in sameto over 50%. Cleaned up worker comp claims.
Competitive Bids, Bidding / RFPs	Drafted, issued1 <sup>st</sup> competitive RFP for EMS services (deemed critical to area's quality of life and strategic planning). Led 1 <sup>st</sup> bidding(s) for city's banking operations and needs.

#### City of Fort Morgan, CO

NE Colorado; Rural county-seat community; east of Greeley, CO

#### **CITY ADMINISTRATOR / CITY MANAGER**

Ran Utilities, Airport, Golf Course, Library, Land Use/Zoning, Recreation & Water Rights depts., and HR & Budgeting. Directed 150+ staff. Managed \$50M+ budget. Recruited/hired staff...including management team lead members. **Objectively addressed changes...resulting from popular vote for new** *City Manager Government -- 2007.* 

Budget Management and Optimization	Took control of FY 2008 budget – reducing outlays\$51M to \$47Mwhile retaining staff & maintaining full service delivery. ** Re-examined audits, past budgets. Clarified reserves & revenue forecasts. Conducted analysis, establishing more integrity w fund levels. Re-did golf course subsidy; brought more accuracy to budgets, cost allocations.
Media & Community Relations	Prior to vote on - then - <i>in light of</i> new city charter I instituted <i>fresh w approachesto media</i> and community relations; imbued with ACCESSIBILITY, CANDOR, <b>UNCOMMON TRANSPARENCY</b> .
	Brought revitalized outreach efforts(plus upgraded customer service) to City Board relationships - including airport, golf board members, as well as citizens - using relevant budgets in <b>spearheading</b> dialogues. Built buy-in for new fiscal strategies & options.
Leadership, Team Building	Recruited top talent for key leadership positions, including new HR-Risk Management Community Services and Comm. Development Directors. Engaged <i>firm-but-fair</i> negotiations, re water, electric service for proposed ethanol plant.

Detroit Suburb -- at Great Lakes/St. Clair River Waterway-Border with Canada

#### **CITY MANAGER**

Managed Water-Wastewater, Recreation, Police/Fire, City Clerk/Elections – led & coached 55+ staff. Resolved labor struggles; administered \$11M budget. Rewrote parliamentarian procedures to improve clarity. Oversaw [TIF] Tax Incremental Finance districts. Worked with city attorney, council, on meetings rules-of-procedures.

H.R. / Labor Relations / Pension Board	<i>In light of</i> labor discussions, and 2007/08 budget, I crafted astute solution(s)agreeable to labor and council (plus, settled 3 union contractswithin a year). Also reduced grievances (to favor more in-house resolutions instead), and turned around history of bad morale amongst teams. Police diversity boosted via new females hires.
	<u>Pension Board Member</u> : was key in repairing troubled, labor-management, fiscal, & jurisdictional issuesand in updating core pension elements (I worked intensively with actuaries & health insurance advisors; creating health care component to pension system).
Budget / Expense Management	Maintained stable fund balances – despite rising expenses & legacy costs. Consistently matched revenues & expenditures, upheld steady services delivery. <b>** Revised</b> <u>inefficient budgeting protocols</u> and strengthened auditing compliancesand instituted appropriate policies and fiscal controls - FOR <u>{3} TIFA DISTRICTS.</u>
Facilities / Operations Improvements *** Regulatory Compliances / Responsible Charges	Led water plant upgrades, automation integrations, capital improvements for wastewater ops. Streamlined activities, reduced overtime costs. ** Guided city to <i>achieve 85%</i> <u>compliance rate</u> for building code correctionsin 1 year (following launch of 1 <sup>st</sup> -ever property & code enforcement program). ** Clarified <i>Historical District</i> purviews, boundaries.
Strategic Partnerships	Executed fresh, entrepreneurial contractswith area townships - for fire/EMS coverage from city. And separately with county equalization – re tax assessing services for city.
Program & Process Enhancement. Community Transparency.	Fixed Recreation Department programs. Resolved perception, conduct issues with P.D. – and improved operations markedly – enough to retire <u>Police Advisory Board</u> . Revamped Planning Commission standards/procedures. And originated transparent, "opensession", City Mgr. <i>job reviews</i> increasing outreach, more informed discussions.

#### Village of Pioneer, OH

OH / MI / IN Tri-State Area; AMP-Ohio {Public Power} Community

#### VILLAGE ADMINISTRATOR

In charge of Cemetery, Police, Fire, Water & Electric Utilities, Community Center, Grants, Recreation, and HR.

- Managed team of 20+ and budget of \$3M. Addressed issues in enterprise funds, subdivisions, land use, flood plains. Handled 3 fast-paced elected office changes steadily (Mayor & Treasurer), 1998 to 2000. Lobbied at Federal and State levels...regarding public power.
- Championed original-thinking, clarity, in complying with EPA, ODOT, and other regulations.

**Other Work Experience** 

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# **Volunteer Board Service**

Senior Building Inspector, City of South Euclid, OH

Housing Inspector, City of Cleveland Heights, OH

College Intern, City of Cleveland, OH

2017–2020; Appointed Member, Chairman, with Keep Cobb Beautiful - Community Education and Environmental Advisory Board; Cobb County, GA.

(also worked as sub-teacher \* 2008-09; 2011-13; 2016-17)

# **Education**

#### Master of Business Administration

Marketing, Finance, Law

Bachelor of Arts Economics, Political Science

CLEVELAND STATE UNIVERSITY -Cleveland, OH CLEVELAND STATE UNIVERSITY – Cleveland, OH UNIVERSITY OF MICHIGAN – Ann Arbor, MI

## Affiliations \*\* Community Engagement \*\* Awards / Other

- ✓ Member, International City/County Management Association 20 Years, Recognized Service Award, 2006: ICMA
- ✓ Volunteer, "Old Newsboys" Charitable Organization, Marine City, MI.
- ✓ Steadily active with Chambers of Commerce, other community activities.
- ✓ "Point" Attendee (for City of Atlanta) for Accela Software "Engage" 2015 Conference, Los Angeles, CA
  - ✓ An Acknowledged [Local Government] Transparency Proponent.